Report on Federal Awards in Accordance with OMB Circular A-133 September 30, 2007 EIN 042551124

## The Spaulding Rehabilitation Hospital Corporation Report on Federal Awards in Accordance with OMB Circular A-133 Index September 30, 2007

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# Part I Financial Statements



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## **Report of Independent Auditors**

To the Board of Trustees of The Spaulding Rehabilitation Hospital Corporation

In our opinion, the accompanying balance sheets and the related statements of operations, changes in net assets and cash flows present fairly, in all material respects, the financial position of The Spaulding Rehabilitation Hospital Corporation at September 30, 2007 and 2006, and the results of its operations, its changes in net assets and its cash flows for the years then ended, in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of The Spaulding Rehabilitation Hospital Corporation's management. Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In accordance with *Government Auditing Standards*, we have also issued our report dated December 20, 2007 on our consideration of The Spaulding Rehabilitation Hospital Corporation's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters for the year ended September 30, 2007. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Our audit was conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The accompanying Schedule of Expenditures of Federal Awards for the year ended September 30, 2007 is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects, in relation to the basic financial statements taken as a whole.

December 20, 2007

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# The Spaulding Rehabilitation Hospital Corporation Balance Sheets September 30, 2007 and 2006

(dollars in thousands)	2007	2006
Assets		
Current assets		
Cash and equivalents	\$ 1,83	•
Investments Current portion of investments limited as to use	47	- 313 6 498
Patient accounts receivable, net of allowance for bad debts:		
2007 - \$1,193; 2006 - \$1,648	14,05	
Due from affiliates	3,72	
Research grants receivable Other current assets	34 3,35	
Receivable for settlements with third-party payers	3,33 1,14	•
Total current assets	24,93	
Investments limited as to use, less current portion	1,09	3 2,132
Long-term investments	3,93	
Pledges receivable, net, less current portion	2,35	
Property and equipment, net Other assets	31,52	9 29,297 3 107
Total assets		
	\$ 63,94	2 \$ 60,769
Liabilities and Net Assets Current liabilities		
Current portion of long-term obligations	\$ 12,35	0 \$ 6,444
Accounts payable and accrued expenses	1,67	· ·
Accrued compensation and benefits	8,40	
Accrual for settlements with third-party payers	40	- 153
Unexpended funds on research grants	13	
Total current liabilities	22,56	15,978
Other liabilities		101
Accrued professional liability Accrued employee benefits	1,83	- 121 7 2,292
Accrued other	37	·
	2,21	5 2,773
Long-term obligations, less current portion	34,94	8 30,353
Total liabilities	59,73	0 49,104
Commitments and contingencies		
Net assets (deficit)	(4.40	0) 5.445
Unrestricted Temporarily restricted	(4,18 8,09	•
Permanently restricted	30	·
Total net assets	4,21	_
Total liabilities and net assets	\$ 63,94	
. 5.5	<del>+ 55,61</del>	_

The accompanying notes are an integral part of these financial statements.

## The Spaulding Rehabilitation Hospital Corporation Statements of Operations

Years Ended September 30, 2007 and 2006

(dollars in thousands)	2007	2006
Operating revenue  Net patient service revenue  Direct academic and research revenue Indirect academic and research revenue Other revenue  Total operating revenue	\$ 84,990 2,481 856 3,643 91,970	\$ 92,175 3,295 837 4,251 100,558
Operating expenses Employee compensation and benefits Supplies and other expenses Direct academic and research expenses Depreciation and amortization Provision for bad debts Interest	60,113 27,749 2,481 4,397 926 1,608	64,820 30,492 3,295 4,125 1,572 1,459
Nonrecurring charges  Total operating expenses	97,274	799 106,562
Loss from operations	(5,304)	(6,004)
Nonoperating gains (expenses) Income from investments Gifts and other Academic and research gifts, net of expenses System development funding Total nonoperating gains (expenses), net	39 80 - - 119	38 (558) (254) (2,329) (3,103)
Deficit of revenues over expenses	(5,185)	(9,107)
Other changes in net assets Funds utilized for property and equipment Transfers (to) from affiliates, net Change in funded status of defined benefit plan Cumulative effect of accounting changes  Decrease in unrestricted net assets	21 (4,171) 34 - \$ (9,301)	3 5,041 - 431 \$ (3,632)
20010d00 III dill'obtriotod flot doboto	ψ (5,501)	ψ (0,002)

# The Spaulding Rehabilitation Hospital Corporation Statements of Changes in Net Assets Years Ended September 30, 2007 and 2006

(dollars in thousands)	Unrestricted		Unrestricted		Temporarily Restricted		nanently tricted	Total
Net assets at October 1, 2005	\$	8,747	\$	1,944	\$ 207	\$ 10,898		
Increases (decreases)								
Loss from operations		(6,004)		-	-	(6,004)		
Income from investments		38		7	-	45		
Gifts and other		(558)		4,336	56	3,834		
Academic and research gifts, net of expenses		(254)		-	-	(254)		
System development funding		(2,329)		-	-	(2,329)		
Funds utilized for property and equipment		3		-	-	3		
Transfers from affiliates, net		5,041		-	-	5,041		
Cumulative effect of accounting changes		431		-	 -	431		
Change in net assets		(3,632)		4,343	56	767		
Net assets at September 30, 2006		5,115		6,287	263	 11,665		
Increases (decreases)								
Loss from operations		(5,304)		-	-	(5,304)		
Income from investments		39		99	-	138		
Gifts and other		80		1,704	45	1,829		
Funds utilized for property and equipment		21		-	-	21		
Transfers to affiliates, net		(4,171)		-	-	(4,171)		
Change in funded status of defined								
benefit plan		34		-	 -	34		
Change in net assets		(9,301)		1,803	45	(7,453)		
Net assets at September 30, 2007	\$	(4,186)	\$	8,090	\$ 308	\$ 4,212		

# The Spaulding Rehabilitation Hospital Corporation Statements of Cash Flows Years Ended September 30, 2007 and 2006

(dollars in thousands)	2007		2006
Cash flows from operating activities			
Change in net assets	\$ (7,453)	\$	767
Adjustments to reconcile change in net assets to net cash	,		
provided by (used for) operating activities			
Cumulative effect of accounting changes	-		(431)
Change in funded status of defined benefit plan	(34)		-
Depreciation and amortization	4,397		4,125
Provision for bad debts	926		1,572
Gain on sale of property	(80)		(517)
Net realized and change in unrealized appreciation on investments	(99)		(147)
Transfers to (from) affiliates, net	4,171		(5,041)
Restricted contributions	(1,467)		(1,994)
Increase (decrease) in cash resulting from a change in	0.400		(4.000)
Patient accounts receivable	3,496		(1,203)
Research grants receivable Other current assets	(180)		72 938
	230 279		
Pledges receivable	(275)		(2,985) 767
Accounts payable and accrued expenses  Accrued compensation and benefits	1,133		767 144
Settlements with third-party payers	(1,299)		(254)
Unexpended funds on research grants	(22)		(131)
Accrued employee benefits and other	(524)		(26)
Due from affiliates	(3,118)		(3,124)
Net cash provided by (used for) operating activities	81	_	(7,468)
Cash flows from investing activities	<u> </u>	_	(1,100)
Purchase of property and equipment	(6,615)		(6,308)
Proceeds from sale of property	80		635
Purchase of investments	(2,876)		(2,588)
Proceeds from sales of investments	1,344		5,101
Net cash used for investing activities	(8,067)		(3,160)
Cash flows from financing activities	 		
Payments on long-term obligations	(4,012)		(3,973)
Proceeds from long-term obligations	11,198		8,758
Transfers from affiliates, net	22		41
Restricted contributions	1,467		1,994
Net cash provided by financing activities	8,675		6,820
Net increase (decrease) in cash and equivalents	689		(3,808)
Cash and equivalents at beginning of year	1,147		4,955
Cash and equivalents at end of year	\$ 1,836	\$	1,147

Notes to Financial Statements September 30, 2007 and 2006

(dollars in thousands)

## 1. Organization

The Spaulding Rehabilitation Hospital Corporation (Spaulding) operates a specialized rehabilitation hospital established to provide healthcare services to patients primarily from the Greater Boston area as well as New England and beyond. As such, operating revenue includes those generated from direct patient care and reimbursement of research and educational activities. The Massachusetts General Hospital (MGH) was the sole corporate member of Spaulding through September 30, 2001. Effective October 1, 2001, Partners Continuing Care, Inc. (PCC), established to serve as the sole corporate member of all nonacute facilities and services within Partners HealthCare System, Inc. (PHS), became the sole corporate member of Spaulding.

As of October 1, 2006, Spaulding changed Medicare certification from a long-term acute care hospital to an inpatient rehabilitation facility. Expenses incurred prior to October 1, 2006 to manage the transition were reflected as nonrecurring charges.

PHS is the sole member of MGH, The Brigham and Women's/Faulkner Hospitals, Inc., The North Shore Medical Center, Inc., Newton-Wellesley Hospital, PCC and Partners International Medical Services, LLC (PIMS). PHS appoints the two physicians who are members of Partners Community HealthCare, Inc. PHS, together with all of its affiliates, is referred to as "Partners HealthCare."

Spaulding is a tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code.

Due to the significance of the transactions between PHS and other members of PHS, the operating results of Spaulding may not be indicative of the results that would have been attained if Spaulding was not an affiliate of PHS. Spaulding follows the accounting policies and practices of PHS and these statements should be read in conjunction with the Partners HealthCare consolidated financial statements.

## 2. Summary of Significant Accounting Policies

## **Basis of Accounting**

The accompanying financial statements have been prepared on the accrual basis of accounting.

## **Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Significant estimates are made in the areas of patient accounts receivable, research grants receivable, investments, receivables and accruals for settlements with third-party payers, accrued compensation and employee benefits and accrued other.

## **Fair Value of Financial Instruments**

The fair value of financial instruments approximates the carrying amount reported in the balance sheets for cash and equivalents, investments, investments limited as to use, patient accounts receivable, research grants receivable, and accounts payable, except for long-term obligations which is disclosed in Note 7.

Notes to Financial Statements September 30, 2007 and 2006

(dollars in thousands)

## **Cash and Equivalents**

Cash and equivalents represent money market and highly liquid debt instruments with a maturity at the date of purchase of three months or less.

#### Investments

Spaulding holds investments which represent units in a partnership (Note 4) and are recorded on the equity method of accounting at fair value, with the change in net unrealized appreciation included in deficit of revenues over expenses as a component of income from investments. Separately invested investments (marketable investments) are measured at fair value, generally based on quoted market prices, with the change in net unrealized appreciation excluded from deficit of revenues over expenses.

Income from investments (including realized gains and losses, change in net unrealized appreciation on equity method investments, interest and dividends) is included in deficit of revenues over expenses unless the income or loss is restricted by donor or law. Income from investments is reported net of investment related expenses.

A write-down in the cost basis of securities is recorded when the decline in fair value of certain investments below cost has been judged to be other-than-temporary. Depending on any donor-imposed restrictions on the underlying investments, the amount of the write down is reported as a realized loss in either temporarily restricted net assets or in deficit of revenues over expenses as a component of income of income from investments, with no adjustment in the cost basis for subsequent recoveries in fair value.

Partners HealthCare has an endowment spending policy for pooled endowment funds. A fixed distribution rate for spending is determined each year which will come from either income and/or net accumulated gains in fair value.

#### Investments Limited as to Use

Investments limited as to use primarily include assets whose use is contractually limited by external parties and assets set aside by the Board of Trustees (or management) for identified purposes, over which the Board (or management) retains control and may, at its discretion, subsequently use for other purposes. Certain investments corresponding to deferred compensation are accounted for such that all income and appreciation (depreciation) is recorded as a direct addition (reduction) to the asset balance and corresponding liability balance.

## **Patient Accounts Receivable**

Spaulding receives payments for services rendered from federal and state agencies (under the Medicare and Medicaid programs), managed care payers, commercial insurance companies, and patients. Patient accounts receivable are reported net of contractual allowances and reserves for denials, uncompensated care, and doubtful accounts. The level of reserves is based upon management's assessment of historical and expected net collections, business and economic conditions, trends in federal and state governmental and private employer health care coverage and other collection indicators.

Notes to Financial Statements September 30, 2007 and 2006

(dollars in thousands)

## **Research Grants Receivable**

Spaulding receives research funding from departments and agencies of the U.S. Government, industry and corporate sponsors, and other private sponsors. Research grants receivable include amounts due from these sponsors of externally funded research. The amounts have been billed or are billable to the sponsor, or in limited circumstances, represent accelerated spending in anticipation of future funding. Research grants receivable are reported net of reserves for uncollectible accounts.

## **Property and Equipment**

Property and equipment is reported on the basis of cost less accumulated depreciation. Donated items, exclusive of transfers from related organizations, are recorded at fair value at the date of contribution. All research grants received for capital are recorded in the year of expenditure as a change in net assets. Property and equipment is reviewed for recoverability whenever events or changes in circumstances indicate that its carrying amount may not be recoverable. Depreciation of property and equipment is calculated by use of the straight-line method at rates intended to depreciate the cost of assets over their estimated useful lives, which generally range from three to forty years. Interest costs incurred on borrowed funds during the period of construction of capital assets are capitalized, net of any interest earned, as a component of the cost of acquiring those assets.

## **Asset Retirement Obligations**

Asset retirement obligations, reported in accrued other, are legal obligations associated with the retirement of long-lived assets. These liabilities are initially recorded at fair value and the related asset retirement costs are capitalized by increasing the carrying amount of the related assets by the same amount as the liability. Asset retirement costs are subsequently depreciated over the useful lives of the related assets. Spaulding records changes in the liability resulting from the passage of time and revisions to either the timing or the amount of the original estimate of undiscounted cash flows. Spaulding reduces these liabilities when the related obligations are settled.

## Other Assets

Other assets consist of deferred financing costs. Deferred financing costs are amortized over the terms of the related obligations.

## **Compensated Absences**

In accordance with formal policies concerning vacation and other compensated absences, accruals of approximately \$3,549 and \$3,722 were recorded as of September 30, 2007 and 2006, respectively.

## **Unexpended Funds on Research Grants**

Research grants received in advance of corresponding grant expenditures are accounted for as a direct addition to investments limited as to use and unexpended funds on research grants.

## **Self-Insurance Reserves**

Spaulding is self-insured for employee healthcare, disability, workers' compensation and certain other employee benefits. These costs are accounted for on an accrual basis to include estimates of future payments for claims incurred.

(dollars in thousands)

#### **Net Assets**

Permanently restricted net assets include only the historical dollar amounts of gifts which are required by donors to be permanently retained. Temporarily restricted net assets include gifts, and income and gains on permanently restricted net assets which can be expended but for which restrictions have not yet been met. Such restrictions include purpose restrictions where donors have specified the purpose for which the net assets are to be spent, or time restrictions imposed by donors or implied by the nature of the gift (capital projects, pledges to be paid in the future, life income funds) or by interpretations of law (gains available for appropriation but not appropriated in the current period).

Realized gains and losses are classified as unrestricted net assets unless they are restricted by the donor or law. Unless permanently restricted by the donor, realized gains and unrealized net appreciation on permanently restricted gifts are classified as temporarily restricted until appropriated for spending by Spaulding in accordance with policies established by Partners HealthCare and the Massachusetts Management of Institutional Funds Act. Net losses on permanently restricted endowment funds are classified as a reduction to unrestricted net assets until such time as the fair value exceeds book value. Unrestricted net assets include all the remaining net assets of Spaulding. See Note 14 for further information on the composition of restricted net assets.

## **Gifts and Grants**

Unconditional promises to give cash and other assets to Spaulding are reported at fair value at the date the promise is received. Conditional promises to give are recognized when the conditions are substantially met. The gifts are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. Donor-restricted contributions whose restrictions are met within the same year as received are reported as unrestricted gifts in the accompanying financial statements.

Gifts of long-lived assets with explicit restrictions that specify use of assets and gifts of cash or other assets that must be used to acquire long-lived assets are reported as additions to temporarily restricted net assets if the assets are not placed in service during the year.

Grants and contracts normally provide for the recovery of direct and indirect costs, subject to audit. Spaulding recognizes revenue associated with direct and indirect costs as direct costs are incurred. The recovery of indirect costs is based on predetermined rates for U.S. Government grants and contracts and negotiated rates for other grants and contracts.

#### Statements of Operations

All activities of Spaulding deemed by management to be ongoing, major and central to the provision of healthcare services, training and research activities are reported as operating revenue and expenses. Other activities are deemed to be nonoperating and include unrestricted gifts (net of fund-raising expenses), net change in unexpended academic and research gifts, substantially all income from investments and system development funding. System development funding represents payments to PHS for corporate expenses and to support clinical and other initiatives provided by PHS for the benefit of Partners HealthCare. Academic and research gifts largely consist of donor contributions (and the related investment income including realized gains and

(dollars in thousands)

losses) designated to support the clinical, teaching or research efforts of a physician or department as directed by the donor. These gifts are reported as unrestricted support as any donor restrictions are of a general nature that are inherent in the normal activities of the organization and do not require classification of these gifts as temporarily or permanently restricted.

The statements of operations include deficit of revenues over expenses. Changes in unrestricted net assets which are excluded from deficit of revenues over expenses include change in unrealized appreciation on marketable investments, transfers of assets to and from affiliates, contributions of long-lived assets (including assets acquired using contributions which by donor restriction were to be used for acquisition of such assets) and change in funded status of defined benefit plan.

In September 2006, the Securities and Exchange Commission staff issued Staff Accounting Bulletin ("SAB") No. 108, Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements. SAB 108 was issued in order to eliminate the diversity of practice surrounding how public companies quantify and assess the materiality of financial statement misstatements. Although the SAB was directly applicable to public companies, Spaulding elected to follow the prescribed guidance.

Prior to fiscal 2006, Spaulding recorded estimated accruals for settlements with third-party payers and certain other liabilities above specific accrual amounts. In addition, changes in third-party payer settlement estimates were generally amortized into income over a period not to exceed five years rather than recorded in total in the year of the change in estimate. The adoption of SAB 108 as of October 1, 2005 resulted in a decrease in accruals for settlements with third-party payers of \$944 and a decrease in accounts payable and accrued expenses of \$140. Adjustment of other differences resulted in a decrease in property and equipment of \$5. The impact of these adjustments resulted in a net increase of \$1,079 in unrestricted net assets. For the years ended September 30, 2007 and 2006, adjustments to prior year estimates resulted in a decrease (increase) to loss from operations of \$13 and (\$573), respectively.

#### **Net Patient Service Revenue**

Spaulding maintains agreements with the Centers for Medicare and Medicaid Services (CMS) of the United States Department of Health and Human Services (DHHS) under the Medicare Program, The Commonwealth of Massachusetts under the Medical Assistance Program (Medicaid) and various managed care payers that govern payment to Spaulding for services rendered to patients covered by these agreements. The agreements generally provide for payments based on allowable costs, subject to certain limitations, or per diem rates for inpatient care and discounted charges or fee schedules for outpatient care.

Net patient service revenue is reported at estimated net realizable amounts from patients, third-party payers, and others for services rendered and includes estimated retroactive revenue adjustments due to future audits, reviews, and investigations. Retroactive adjustments are considered in the recognition of revenue on an estimated basis in the period the related services are rendered, and such amounts are adjusted in future periods as adjustments become known or as years are no longer subject to such audits, reviews and investigations. Contracts, laws and regulations governing the Medicare and Medicaid programs and managed care payer arrangements are complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term.

(dollars in thousands)

## **Charity Care**

Spaulding provides care to patients who meet certain criteria under its charity care policy. Charity care is reported at gross charges with an offsetting allowance, as there is no expectation of collection. Accordingly, there is no net patient service revenue related to charity care.

#### Other Revenue

Other revenue primarily includes institutional revenue (for example, billing for services provided to other healthcare providers), ambulance services revenue and joint venture income (Note 12).

## 3. Investment Transfer

Effective October 1, 2006, the Board of Trustees of Spaulding approved the permanent transfer of substantially all unrestricted investments to PCC. In addition, in conjunction with this board resolution, all system development funding (Note 2) has become the responsibility of PCC. As a result, substantially all unrestricted investments, related investment income, gifts and expenses, and all system development funding have been eliminated on Spaulding's financial statements as of and for the year ended September 30, 2007. Temporarily and permanently restricted investments, as well as externally limited investments, will continue to be included in the financial statements of Spaulding. Spaulding has accounted for this transaction as a net asset transfer in fiscal 2007. The impact of this transfer was to reduce investments and unrestricted net assets by \$4,193. Had these changes been made as of October 1, 2005, investments and unrestricted net assets would have been reduced by \$4,093. In the statement of operations, the deficit of revenues over expenses and the decrease in unrestricted net assets would have been reduced by \$3,678. The individual financial statement line items that would have been impacted in 2006 are the following:

	As Reported			Pro Forma		
Loss from operations	\$	(6,004)	\$	(6,004)		
Nonoperating gains (expenses)						
Income from investments		38		-		
Gifts and other		(558)		517		
Academic and research gifts, net of expenses		(254)		-		
System development funding		(2,329)				
Deficit of revenues over expenses	\$	(9,107)	\$	(5,487)		

## 4. Investments and Investments Limited as to Use

Investments are either separately invested or included in pooled investment funds. The Partners HealthCare System Pooled Investment Accounts (Partnership) is structured as a single general partnership composed of four investment pools, with PHS and substantially all of its affiliates participating in the pools as partners. Each partner's interest in the Partnership is based on its underlying investments in one or more of the four separate pools. Amounts included in the investment pools are accounted for using the fair value method whereby each partner is assigned a number of units based on the fair value of the assets of a pool at the time of entry of the funds into the pool. Current fair value is used to determine the number of units allocated to additional

(dollars in thousands)

amounts placed in a pool and to value withdrawals from a pool. Income from investments of the pools including realized gains and losses is allocated on a unitized basis to a partner based on the partner's share of units in a pool.

The Partnership participates in a securities lending program with its custodian bank whereby securities are loaned to qualified financial institutions in exchange for collateral. Investments that have been loaned to another institution are reported as pledged assets in the consolidated financial statements of Partners HealthCare. Cash or investments received as collateral on the securities lending transaction are also reported as assets in the consolidated balance sheets. Because the collateral must be returned in the future, a corresponding liability is reported in the consolidated financial statements.

The composition of investments and investments limited as to use is as follows:

September 30, 2007								
Gross Unrealize					_			Fair
	Cost						Value	
\$	1,948	\$	-	\$	-	\$	1,948	
	767		31		-		798	
	586		4		(1)		589	
	657		50		-		707	
	14						14	
	3,972		85		(1)		4,056	
	871		-		-		871	
	578						578	
	1,449						1,449	
\$	5,421	\$	85	\$	(1)	\$	5,505	
		\$ 1,948 767 586 657 14 3,972 871 578 1,449	\$ 1,948 \$ 767 \$ 586 657 14 3,972 \$ 871 578 1,449	Gross Unrealized Appreciation  \$ 1,948	Gross Unrealized Appreciation         Guntary Deprisor           \$ 1,948   \$ -	Cost         Gross Unrealized Appreciation         Gross Unrealized Depreciation           \$ 1,948 767 31 -         \$ - 31 -           586 4 (1)         657 50 -           14 3,972 85 (1)           871         -           578         -           1,449         -	Cost         Gross Unrealized Appreciation         Gross Unrealized Depreciation           \$ 1,948   \$ -	

(dollars in thousands)

	September 30, 2006							
			-	ealized	_	ross ealized		Fair
		Cost						rair Value
		Cosi	Appi	reciation	Depr	eciation		value
Pooled investments								
Invested cash equivalents	\$	268	\$	-	\$	-	\$	268
Equities		643		87		(9)		721
U.S. Government, domestic and foreign								
fixed income securities		905		100		(86)		919
Private partnerships and other		768		198		-		966
Accruals, net		10						10
		2,594		385		(95)		2,884
Separately invested								
Invested cash equivalents		816		-		-		816
U.S. Government and domestic fixed								
income securities		1,052		-		-		1,052
		1,868						1,868
	\$	4,462	\$	385	\$	(95)	\$	4,752

Investments and investments limited as to use are recorded in the balance sheet as follows:

		Septer	nber :	30,
		2006		
Current assets				
Investments	\$	-	\$	313
Current portion of investments limited as to use		476		498
		476		811
Investments limited as to use, less current portion		1,093		2,132
Long-term investments		3,936		1,809
	\$	5,505	\$	4,752

(dollars in thousands)

Investments limited as to use consist of the following:

	September 30, 2007				September 30, 2006			
		urrent	Long-Term		Current		Long-Term	
	Po	ortion	P	ortion	Po	ortion	P	ortion
Internally designated funds								
Unexpended academic and research								
gifts	\$	-	\$	-	\$	-	\$	111
Other		-		578				1,561
		-		578		-		1,672
Externally limited funds								
Unexpended funds on research Held by trustees under debt		138		-		160		-
and other agreements		338		515		338		460
	\$	476	\$	1,093	\$	498	\$	2,132

Investment income and gains (losses) from cash and equivalents, investments (including long-term) and investments limited as to use are comprised of the following:

	Years Ended September 30,			
	2	2007		2006
Unrestricted				
Dividends and interest income	\$	62	\$	171
Endowment income distributions, net of reinvested gains		-		9
Net realized gains (losses) on investments				
Trading gains		-		154
Other-than-temporary impairment		-		(1)
Change in net unrealized appreciation on equity method investments		-		(20)
Total unrestricted investment activity		62		313
Temporarily restricted				
Dividends and interest income		12		2
Endowment income distributions		(12)		(9)
Net realized gains (losses) on investments				
Trading gains		35		20
Other-than-temporary impairment		(5)		-
		30		13
Change in net unrealized appreciation on equity method investments		69		(6)
Total temporarily restricted investment activity		99		7
	\$	161	\$	320

(dollars in thousands)

Investment income included in operating results and deficit of revenues over expenses are comprised of the following:

	Years Ended September 30,			
	2	007		2006
Investment income included in operations and reported in				
Other revenue	\$	23	\$	3
Investment income included in nonoperating gains (expenses) and reported in				
Income from investments		39		38
Academic and research gifts, net of expenses		-		272
Total investment activity included in deficit of revenues over expenses	\$	62	\$	313

## 5. Pledges Receivable

Pledges receivable represent unconditional promises to give and are net of allowances for uncollectible amounts. Pledges are recorded at the present value of their estimated future cash flows. Pledges collectible within one year are classified as other current assets and total \$2,109 and \$1,483 as of September 30, 2007 and 2006, respectively. Estimated cash flows due after one year are discounted using published treasury bond and note yields that are commensurate with estimated collection risks. The blended discount rate was 4.1% and 4.6% for 2007 and 2006, respectively. Pledges are expected to be collected as follows:

	September 30,			30,
	2007		2006	
Amounts due Within one year In one to five years	\$	2,368 2,784	\$	1,507 3,795
Total pledges receivable		5,152		5,302
Less: Unamortized discount		282		480
		4,870		4,822
Less: Allowance for uncollectibles		409		82
Net pledges receivable	\$	4,461	\$	4,740

(dollars in thousands)

## 6. Property and Equipment

Property and equipment consists of the following:

	September 30,			
		2007		2006
Land and land improvements	\$	5,829	\$	5,829
Buildings and building improvements		41,907		43,164
Equipment		15,510		19,403
Construction in progress		6,883		2,054
		70,129		70,450
Accumulated depreciation		(38,600)		(41,153)
Property and equipment, net	\$	31,529	\$	29,297

Depreciation expense for the years ended September 30, 2007 and 2006 was \$4,383 and \$4,115, respectively.

For the years ended September 30, 2007 and 2006, fully depreciated assets with an original cost of \$6,936 and \$3,671, respectively, were written off.

In March 2005, the Financial Accounting Standards Board (FASB) issued FASB Interpretation ("FIN") No. 47, *Accounting for Conditional Asset Retirement Obligations*. Under FIN 47, an entity is required to recognize a liability for the fair value of a conditional asset retirement obligation if the fair vale of the liability can be reasonably estimated. Uncertainty about the timing or method of settlement of a conditional asset retirement obligation should be factored into the measurement of the liability when sufficient information exists.

Spaulding implemented FIN 47 at September 30, 2006 and recorded conditional asset retirement obligations of approximately \$360. These conditional asset retirement obligations relate to certain materials requiring specific remediation efforts. Upon implementation of FIN 47, Spaulding recorded a \$360 reduction in unrestricted net assets which was recorded as a cumulative effect of a change in accounting principle.

Notes to Financial Statements September 30, 2007 and 2006

(dollars in thousands)

## 7. Long-Term Obligations

Long-term obligations consist of the following:

	September 30,			30,
		2007		2006
Notes payable to PHS Partners HealthCare Capital Framework Loan, variable interest rate of 5.10% and 5.11% at September 30, 2007 and 2006, respectively, final maturity in 2037 Loan from PHS, fixed interest rate of 5.38%, final maturity in 2011	\$	31,537 2,500	\$	24,297 3,100
Notes payable to PCC Fixed interest rate of 6.10% at September 30, 2007, maturity in December 2007 Fixed interest rate of 8.25% at September 30, 2007, maturity in December 2007		2,500 5,120		2,500
Massachusetts Health and Educational Facilities Authority Revenue Bonds Massachusetts General Hospital Series F, average interest rate of 6.25%, final maturity in 2012		5,604		6,537
Capital lease obligations		37		363
		47,298		36,797
Less current portion		12,350		6,444
	\$	34,948	\$	30,353

The Partners HealthCare Capital Framework Loan bears interest at a variable rate based upon the weighted average cost of Partners HealthCare's debt, reset annually, effective October 1.

The MGH Series F Revenue Bonds are collateralized by a lien on the unrestricted gross receipts of The General Hospital Corporation (General) and MGH. The General is jointly and severally liable with MGH for the total amount of the Series F Revenue Bonds, a portion of which has been recorded directly by Spaulding. The gross receipts of Spaulding are not pledged for the payment of the Series F Bonds.

Aggregate maturities and payments of long-term obligations, including obligations under capital leases (Note 8), during the next five years are as follows: 2008 - \$12,350; 2009 - \$5,003; 2010 - \$5,322, 2011 - \$5,166 and 2012 - \$4,570.

The fair value of long-term obligations was approximately \$47,973 and \$37,683 as of September 30, 2007 and 2006, respectively.

Interest expense approximates interest paid during the years ended September 30, 2007 and 2006.

## The Spaulding Rehabilitation Hospital Corporation Notes to Financial Statements

September 30, 2007 and 2006

(dollars in thousands)

#### 8. Leases

Spaulding has capital and noncancelable operating leases for certain buildings and equipment. Rental expense under these and other contracts approximated \$1,561 and \$1,803 in 2007 and 2006, respectively. Minimum future lease commitments under noncancelable leases for the next five years and thereafter are as follows:

	pital ases	•	erating eases
2008	\$ 37	\$	1,657
2009	-		1,143
2010	-		811
2011	-		825
2012	-		676
Thereafter	 -		1,180
Total lease payments	37	\$	6,292
Less amounts representing interest	 -		
Capital lease obligations at September 30, 2007	\$ 37		

#### 9. Pension and Postretirement Healthcare Plans

## **Pension Plans**

Substantially all employees of MGH and its affiliates (including Spaulding, as MGH was formerly its sole corporate member) are covered under The Massachusetts General Hospital Cash Balance Retirement Plan (MGH Plan), a noncontributory defined benefit plan. Benefits under the MGH Plan consist of annual allocations to participants' accounts based on the participant's age, years of service and salary. Interest is credited to participants' accounts annually at market rates.

Pension expense under the MGH Plan for all affiliates totaled \$67,026 and \$46,371 in 2007 and 2006, respectively. The amount of pension expense allocated to Spaulding was \$2,701 in 2007 and \$2,509 in 2006.

Certain professional staff employed by MGH and its affiliates who hold appointments at the Harvard Medical School participate in the MGH Academic Annuity Plan which is a defined contribution plan. MGH and its affiliates contribute to the plan a percentage, as defined by the plan agreement, of each participant's annual compensation. The amount of expense incurred under this plan by Spaulding for 2007 and 2006 was \$74 and \$214, respectively.

## **Postretirement Healthcare Benefits**

Spaulding also provides subsidized health benefits for qualified retired employees on a self-insured basis. These benefits are administered through an insurance company and are accounted for on the accrual basis, which includes an estimate of future payments for claims incurred. The accrued postretirement benefit obligation at September 30, 2007 and 2006 was \$562 and \$614, respectively. The amount of expense incurred under this plan by Spaulding for 2007 and 2006 was \$70 and \$72, respectively. Actuarial net losses of \$254 in 2007 and \$288 in 2006 are recognized

(dollars in thousands)

in unrestricted net assets. The actuarial loss that will be amortized from unrestricted net assets into expense in 2008 is \$35.

## 10. Professional Liability Insurance

Spaulding insures substantially all of its professional and general liability risk on a claims-made basis in cooperation with PHS affiliates and other organizations in the Greater Boston area through a captive insurance company, Controlled Risk Insurance Company Ltd. (CRICO). The policy covers claims made during its term, but not those occurrences for which claims may be made after expiration of the policy, except for certain tail liabilities which CRICO has assumed on an occurrence basis through December 31, 2007. Management intends to renew its coverage on a claims-made basis and has no reason to believe that it will be prevented from such renewal.

Management is not aware of any claims against Spaulding or factors affecting CRICO that would cause the expense for professional liability risks to vary materially from the amount provided.

## 11. Transactions with Affiliated Corporations

Spaulding received investment management, legal, financial, administrative, operating and professional support services from PHS, the General, and the Massachusetts General Physicians Organization, Inc. (MGPO) of \$12,640 and \$15,361 in 2007 and 2006, respectively. Spaulding provided certain teaching and administrative services to PHS affiliates which totaled \$10,180 and \$7,961 in 2007 and 2006, respectively. For the years ended September 30, 2007 and 2006, Spaulding received payments from the General of \$1,300 as additional reimbursement for patients transferred from the General and cared for at Spaulding and other PCC entities. All services among these affiliated corporations were reimbursed on an estimated cost basis.

During 2007 and 2006, Spaulding received funds from, and transferred funds to, certain affiliated corporations. These equity transfers are reported separately as changes in net assets and are excluded from deficit of revenues over expenses. Amounts transferred were as follows:

	Years Ended September 30,			
		2007		2006
Transfers from (to)				
PHS	\$	3,336	\$	41
PCC		(3,314)		
		22		41
Liability transfer to PHS		-		5,000
Investment transfer to PCC (Note 3)		(4,193)		-
	\$	(4,171)	\$	5,041

(dollars in thousands)

#### 12. Joint Venture

Spaulding and Youville Lifecare, Inc. participate in a joint venture (Spaulding/Youville Rehabilitation Services, LLC) which was formed to enhance the availability and quality of rehabilitation services and provide improved coordination of these services. Spaulding transferred oncology services to the joint venture to allow for increased capacity for complex medical and orthopedic patients. Spaulding's share of gains (losses) from the joint venture, as defined in the joint venture agreement, amounted to (\$279) and (\$388) for the years ended September 30, 2007 and 2006, respectively.

Summarized financial data for Youville Lifecare, Inc. as of and for the years ended September 30, 2007 and 2006 is as follows:

	Years Ended September 30, 2007 2006 (unaudited) (audite		
Total operating revenue Total operating expenses Income (loss) from operations Excess of revenues over expenses	\$ 58,238 58,608 (370) 3,132	\$	54,066 54,026 40 2,081
	Septen 2007 naudited)		<b>30,</b> <b>2006</b> audited)
Current assets Total assets Current liabilities Total liabilities Unrestricted net assets	\$ 21,293 70,729 6,551 38,568 27,315	\$	20,266 66,654 8,975 39,854 22,400

## 13. Concentration of Credit Risk

Financial instruments that potentially subject Spaulding to concentration of credit risk consist of patient accounts receivable, research grants receivable, pledges receivable and certain investments. Spaulding receives a significant portion of its payments for services rendered from a limited number of government and commercial third-party payers, including Medicare, Medicaid, Blue Cross and Blue Shield of Massachusetts, Harvard Pilgrim Health Care and Tufts Associated Health Plan. Research funding is provided through many government and private sponsors. Pledges receivable are due from multiple donors. Spaulding considers the credit risk for pledges to be minimal based on history and the financial wherewithal of donors, most of which are individuals or organizations well known to the hospital. Investments, which include government and agency securities, stocks and corporate bonds, and private partnerships and other investments are not concentrated in any corporation or industry or with any single counterparty. Spaulding has not historically incurred any significant credit losses outside the normal course of business.

Notes to Financial Statements September 30, 2007 and 2006

(dollars in thousands)

## 14. Restricted Net Assets

Restricted net assets are available for the following purposes:

	September 30,			
		2007		2006
Temporarily restricted Buildings and equipment Clinical care, research and academic	\$	7,839 251	\$	6,078 209
	\$	8,090	\$	6,287
Permanently restricted Clinical care, research and academic	\$	308	\$	263

## 15. Functional Expenses

Total operating expenses by function are as follows:

	Years Ended September 30,			
		2007		2006
Healthcare services Research and academic General and administrative	\$	82,069 3,337 11,868	\$	87,251 4,132 15,179
General and administrative	\$	97,274	\$	106,562

## 16. New Building

In 2005, Spaulding's Board of Trustees and the Partners HealthCare Finance Committee voted to authorize and approve a capital expenditure not to exceed \$156,000 for the site costs, development and construction of a 150-bed replacement hospital. In October 2005, PHS paid \$4,750 in exchange for the development rights to certain parcels of land in Charlestown, Massachusetts, the planned site of the new hospital. Spaulding's share of the purchase price was \$2,048 and was recorded in construction in progress.

Construction at the site was expected to begin in 2007. However, the project has been put on hold to fully analyze the increased costs of the project and to examine all options before moving forward.

## 17. Contingencies

Spaulding is subject to complaints, claims and litigation which have risen in the normal course of business. In addition, Spaulding is subject to reviews by various federal and state government agencies to assure compliance with applicable laws, some of which are subject to different interpretations. Recently, governmental review of compliance by healthcare institutions, including Spaulding, has increased.

# The Spaulding Rehabilitation Hospital Corporation Schedule of Expenditures of Federal Awards Year Ended September 30, 2007

	Federal CFDA Number	Pass-Through Number	Total Federal Expenditures
RESEARCH AND DEVELOPMENT AND RESEARCH TRAINING CLUST Research and Development Direct Programs	ER		
Department of Health and Human Services			
Heart and Vascular Diseases Research	93.837		\$ 117,351
Extramural Research Programs in the Neurosciences and			
Neurological Disorders	93.853		354,770
Child Health and Human Development Extramural Research	93.865		95,396
Aging Research	93.866		607,947
Subtotal - Department of Health and Human Services			1,175,464
Department of Education			
National Institute on Disability and Rehabilitation Research	84.133		429,271
Total Research and Development Direct Programs			1,604,735
Research and Development Passed Through			
Other Organizations			
Department of Health and Human Services			
Afferent Corporation	93.929	2 R44 HD040035-02	214
Beth Israel Deaconess Medical Center	93.838	5 R01 HL072648-04	37,839
Beth Israel Deaconess Medical Center	93.847	5 R01 DK63296-04	83,317
Beth Israel Deaconess Medical Center	93.233	1 R01 HL074972-01A2	2,212
Innersea Technologies, Inc.	93.865	1 R43 HD050553-01	10
Massachusetts General Hospital	93.847	5 U01 NS049640-02	8,234
Simbex, LLC	93.865	1 R44 HD055715-01	11,233
Talking Lights	93.929	5 R44 HD040781-03	3,482
Tufts University School of Medicine	93.866	2 R01 AG018844-05	126,861
Subtotal - Department of Health and Human Services			273,402
Department of Defense			
U.S. Army Medical Command			
Center for Integration of Medicine and Innovative Technology	12.420	W81XWH-07-2-0011	16,879
Massachusetts Institute of Technology	12.420	W81XWH-07-1-0343	18,639
Subtotal - Department of Defense			35,518
Department of Education			
University of Akron	84.133	H133 A030810	26,415
Total Research and Development Pass-Through Programs			335,335
Total Research and Development			1,940,070
·			1,940,070
Research Training Direct Programs			
Department of Health and Human Services	00.000		440.074
Aging Research	93.866		146,274
Total Research Training Direct Programs			146,274
Research Training Passed Through Other Organizations			
Department of Health and Human Services			
National Institutes of Health			
Albert Einstein Healthcare Network	93.929	5 K12 HD001097-10	119,942
Total Research Training Pass-Through Programs			119,942
Total Research Training			266,216
Total Research and Development and Research Training Clu	uster		2,206,286
Total Federal Expenditures			\$ 2,206,286
			-,,

The accompanying notes are an integral part of the schedule of expenditures of federal awards.

# The Spaulding Rehabilitation Hospital Corporation Notes to Schedule of Expenditures of Federal Awards September 30, 2007

## 1. Summary of Significant Accounting Policies

#### **Basis of Presentation**

The accompanying Schedule of Expenditures of Federal Awards includes the federal grant transactions of The Spaulding Rehabilitation Hospital Corporation (the "Hospital") recorded on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts presented in or used in the preparation of the basic financial statements.

## 2. Facilities and Administrative Costs

The predetermined facilities and administrative cost rates were based on financial information submitted utilizing the method prescribed in OASC-3. The Hospital negotiated and was awarded a predetermined facilities and administrative cost rate for the period October 1, 2003 through September 30, 2007 of 65% for research. Fringe benefit rates for the period October 1, 2006 through September 30, 2007 range from 10% to 34%.

## 3. Subrecipients

During fiscal 2007, the Hospital provided to subrecipients in the Research and Development and Research Training Program \$178,593 as follows. These amounts are included in the accompanying Schedule of Expenditures of Federal Awards:

Arizona State University	\$ 38,537
Boston University	37,775
Hebrew Rehabilitation Center	2,331
Massachusetts General Hospital	78,036
University of Puerto Rico	21,914
	\$ 178,593

# Part II Reports on Compliance and Internal Controls



PricewaterhouseCoopers LLP 125 High Street Boston, MA 02110 Telephone (617) 530-5000 Facsimile (617) 530-5001

# Report of Independent Auditors on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

To the Board of Trustees of The Spaulding Rehabilitation Hospital Corporation

We have audited the financial statements of The Spaulding Rehabilitation Hospital Corporation as of and for the year ended September 30, 2007 and have issued our report thereon dated December 20, 2007. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

## **Internal Control over Financial Reporting**

In planning and performing our audit, we considered The Spaulding Rehabilitation Hospital Corporation's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of The Spaulding Rehabilitation Hospital Corporation's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of The Spaulding Rehabilitation Hospital Corporation's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether The Spaulding Rehabilitation Hospital Corporation's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to management of The Spaulding Rehabilitation Hospital Corporation in a separate letter dated December 19, 2007.

This report is intended solely for the information and use of The Spaulding Rehabilitation Hospital Corporation's Board of Trustees, management, federal awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

+ Ruewaterhouse Coopers II

December 20, 2007



PricewaterhouseCoopers LLP 125 High Street Boston, MA 02110 Telephone (617) 530-5000 Facsimile (617) 530-5001

## Report of Independent Auditors on Compliance with Requirements Applicable to Each Major Program and on Internal Control over Compliance in Accordance with OMB Circular A-133

To the Board of Trustees of The Spaulding Rehabilitation Hospital Corporation

## Compliance

We have audited the compliance of The Spaulding Rehabilitation Hospital Corporation with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Circular A-133 Compliance Supplement* that are applicable to each of its major federal programs for the year ended September 30, 2007. The Spaulding Rehabilitation Hospital Corporation's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of The Spaulding Rehabilitation Hospital Corporation's management. Our responsibility is to express an opinion on The Spaulding Rehabilitation Hospital Corporation's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about The Spaulding Rehabilitation Hospital Corporation's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of The Spaulding Rehabilitation Hospital Corporation's compliance with those requirements.

In our opinion, The Spaulding Rehabilitation Hospital Corporation complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended September 30, 2007.

## **Internal Control over Compliance**

The management of The Spaulding Rehabilitation Hospital Corporation is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered The Spaulding Rehabilitation Hospital Corporation's internal control over compliance with

the requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly we do not express an opinion on the effectiveness of The Spaulding Rehabilitation Hospital Corporation's internal control over compliance.

A control deficiency in an entity's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal program on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to administer a federal program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal program that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a federal program will not be prevented or detected by the entity's internal control.

Our consideration of the internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of The Spaulding Rehabilitation Hospital Corporation's Board of Trustees, management, and federal awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

+ Ruewaterhouse Coopers IST

December 20, 2007

## Part III

## **Findings**

## The Spaulding Rehabilitation Hospital Corporation Schedule of Findings and Questioned Costs

Year Ended September 30, 2007

#### I. **Summary of Auditor's Results**

Financial Statements Type of auditor's report issued	Unqualified
Internal control over financial reporting Material weakness(es) identified? Significant deficiency(ies) identified that are not considered to be material weaknesses?	yes <u>X</u> no yes <u>X</u> none reported
Noncompliance material to financial statements noted?	yes <u>X</u> no
Federal Awards Internal control over major programs Material weakness(es) identified? Significant deficiency(ies) identified that are not considered to be material weaknesses?	yes _X_ no yes _X_none reported
Type of auditor's report issued on compliance for major programs	Unqualified
Any audit findings disclosed that are required to be repoin accordance with section 510(a) of OMB Circular A-13	
<b>Identification of Major Programs</b> Various CFDA numbers	Name of Federal Program or Cluster Research and Development and Research Training Cluster
Dollar threshold used to distinguish between Type A and Type B programs	\$300,000
Auditee qualified as low-risk auditee?	_X yesno
Financial Statement Findings	
There were no findings noted in the current year.	

## II.

#### **Federal Award Findings and Questioned Costs** III.

There were no findings or questioned costs noted in the current year.

## The Spaulding Rehabilitation Hospital Corporation Summary Schedule of the Status of Prior Audit Findings

There were no findings from prior years to update.